

# **MINUTES OF MEETING Cabinet HELD ON Tuesday, 13th September, 2022, 6.30 - 7.30 pm**

## **PRESENT:**

**Councillors: Peray Ahmet (Chair), Mike Hakata, Zena Brabazon, Dana Carlin, Seema Chandwani, Lucia das Neves, Julie Davies, Ruth Gordon, Adam Jogee and Sarah Williams**

**ALSO ATTENDING ONLINE – Cllr Cawley - Harrison**

### **36. FILMING AT MEETINGS**

The Leader advised that this was the first official meeting since the death of the Queen. There were national protocols of course for meetings and events during the period of mourning. It was noted that Parliament was not sitting this week, but the Council were following the protocol that local government meetings should go ahead.

The Leader informed the meeting and public attendees that the Council had opened books of condolence in Haringey on Friday at George Meehan House, Tottenham Town Hall, Bruce Castle Museum and all libraries. Flowers were being laid here at George Meehan House as well as Tottenham Town Hall and Bruce Castle Park.

This was a significant moment in modern history. The country had not seen the passing of a monarch for more than seven decades. This came at a time of change with a new government and the worst cost of living crisis in generations. The Leader spoke about everyone in Haringey thinking about what the Queen represented, a thread of consistency and stability known for generations, and the new era to come.

The Leader continued to lead the meeting in a minute of reflection before opening the meeting.

### **37. APOLOGIES**

There were no apologies for absence.

### **38. URGENT BUSINESS**

There were no items of urgent business.

### **39. DECLARATIONS OF INTEREST**

There were no declarations of interest.

**40. NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATIONS RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS**

There were no representations received on the exempt items.

**41. MINUTES**

**RESOLVED**

To confirm and sign the minutes of the meetings held on 5 July 2022 and 19 July 2022 as a correct record.

**42. MATTERS REFERRED TO CABINET BY THE OVERVIEW AND SCRUTINY COMMITTEE**

There were no matters for consideration.

**43. DEPUTATIONS/PETITIONS/QUESTIONS**

There were no deputations, petitions, or questions.

**44. 2022/23 FINANCE UPDATE QUARTER 1**

The Cabinet Member for Finance and Local Investment introduced the report which provided an update on the Quarter 1 budget monitoring and Council's financial position. It will seek approval for any changes to the Council's revenue or capital budgets required to respond to the changing financial scenario and the delivery of the Medium-Term Financial Strategy.

The Cabinet Member outlined that, in the last report on the 2021/22 financial outturn, it had been highlighted that there would be budgetary pressures on the Council during the coming financial year, predominately from external factors such as the economic landscape and continuing demand for services. The impact of this on the Council's financial plans was demonstrated in the full year estimated spend levels reported at quarter 1. It was commented that there were also growing levels of inflation and wider economic pressures and the Council would need to maximise the delivery of a challenging savings programme, whilst focusing on mitigating actions that will bring down the current spend estimates. It was noted that Directors had been tasked with revisiting all current plans for options to contribute efficiencies and assessing how they can gain more traction on the delivery of savings programmes. It was considered unlikely that economic stability at a national level would be achieved in the short or even medium term and it was noted that the Council would need to focus on actions that were within its control to stabilise the budget position as far as possible this year.

In response to questions from Cllr Cawley-Harrison, the following information was noted:

- In relation to the delivery of savings, it was explained that the amber rated items were live and the red rated items listed were currently indicating that they were not deliverable.

- It was noted that all directorates within the Council were considering whether there was any further capacity for savings.
- In relation to the viability of the capital and housebuilding programmes in the current economic situation, it was noted that the scheme business models needed to take account of these changes and that work for this was ongoing.

## **RESOLVED**

1. To note the forecast total revenue outturn for the General Fund of **£15.7m** comprising £5.6m base budget and £10.1m (51%) savings delivery challenges. Note that Directors are developing actions to bring the forecast down before the end of the year. (Section 6, Table 1 and Appendices 1 & 3).
2. To note the net DSG forecast of £3.8m overspend. (Section 6 and Appendix 1).
3. To note the net Housing Revenue Account (HRA) forecast a breakeven at this time in the year (Section 6 and Appendices 1 and 2).
4. To note the forecast GF & HRA Capital expenditure of **£337.6m** in 2022/23 (excluding enabling budgets) which equates to **72%** of *the revised* capital budget (Section 8 and Appendix 4).
5. To note the debt write-offs approved in Quarter 1 2022/23 (Appendix 7).
6. To approve the extension of the current loan to the Credit Union as set out in section 6.2.10 – 6.2.13.
7. To approve the drawdowns from the Transformation reserve as set out in sections 6.2.14 – 6.2.16.
8. To approve the revenue budget virements and receipt of grants as set out in Appendix 6.
9. To approve the proposed budget adjustments and virements to the capital programme as set out in Table 2 and Appendix 6.

## **Reason for Decision**

A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties. This is made more critically important than ever as a result of the ongoing financial implications placed on the Council by the Covid-19 crisis and the uncertainties surrounding the wider economic outlook.

## **Alternative Options Considered**

The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

#### **45. HARINGEY SAFETY VALVE PROGRAMME**

The Cabinet Member for Children, Schools and Families introduced the report which noted that Cabinet approval was required to participate in the national Safety Valve Programme which set out proposals to achieve an in year balanced budget within the High Needs Block of the Dedicated Schools Grant (DSG).

It was noted that the Council had been invited by the Department for Education (DfE) to make an application to participate in the 2022/23 Safety Valve Programme which was designed to assist local authorities in reducing overspends in their High Needs Block expenditure for Special Educational Needs and Disabilities (SEND). It was explained that Haringey was predicted to have a significant SEND overspend by 2027/28 which, if unaddressed, could seriously impact council finances. It was highlighted that the government offer, whereby High Needs Block deficits could be eliminated, was subject to the Council developing a series of detailed plans for systemic change and service transformation.

The Cabinet Member explained that the service was already engaged in a process of wider strategic transformation of SEND Services. This was underpinned by a written Statement of Action and was in partnership with key stakeholders in schools, the wider education health and care sectors, children, young people, and their families. It was added that key strands for the Council's approach were set out in the report and provided the basis for a SEND service which aimed to intervene early, to provide the support required, and to provide services locally in the borough.

In response to questions from Cabinet Members, the following information was noted:

- That the Safety Valve Programme would expand on the existing written Statement of Action and SEND Strategy. It was anticipated that the Safety Valve Programme would bring additional pace to deliver the ongoing systemic changes that were already taking place within the service.
- Overspends in the High Needs Block were not uncommon and that this was a national issue. It was explained that, following a reform in 2014, the age range for SEND had been extended but without a corresponding increase in funding.
- Haringey had been invited to participate in the programme by the DfE but that there had been a previous wave of invites to other councils.
- The Cabinet Member was confident that young people with SEND would not be disadvantaged by the programme. It was stated that this provided an opportunity to review and improve current practice, in addition to the ongoing work to improve how SEND services were delivered.

In response to questions from Cllr Cawley-Harrison, the following information was noted:

- That the DSG was currently ringfenced and the deficit could not be paid by the Council's General Fund. It was explained that, under the programme, authorities whose plans demonstrated lasting sustainability would receive funding instalments to eliminate their deficits. It was considered that this was the best option to eliminate or minimise the deficit position in the future. It was added that some improvements made in the service over the last year demonstrated that processes could be improved.

- The programme, as well as the general improvements within the service, did not aim to reduce or cut services but looked to redistribute funding, adapt processes, and have more in-borough provision. It was noted that, as a result of the work undertaken so far, there had been a reduction in complaints and an improvement in outcomes.

## **RESOLVED**

1. To approve the application based on the indicative workstreams and projects outlined in this report and further note that the indicative workstreams and projects are not yet agreed by DfE.
2. To delegate authority to the Director of Children's Services and Director of Finance, after consultation with the Cabinet Member for Children, Schools, and Families and the Cabinet Member for Finance and Local Investment, to make the initial application to the Department for Education (DfE) to enter the "Safety Valve" Intervention programme by 15 September 2022.
3. To delegate to the Director of Children's Services and Director of Finance, after consultation with the Cabinet Member for Children, Schools, and Families and the Cabinet Member for Finance and Local Investment, to make final changes to the proposals following feedback from the DfE in advance of the final submission on the 6 October 2022.
4. To approve, that, as part of the involvement in the 'Safety Valve' intervention programme, a request for capital will be submitted to the DfE, by 10 October 2022, to develop SEND provision in the Borough to aid delivery of the programme which will be incorporated into the strategic education master sites programme.
5. To note that the Quarter 1 Corporate Monitoring Report addresses the Safety Valve project funding within the General Fund for the current year, and that the ongoing annual cost of this project will be taken into account in the preparation of the next future years' Medium Term Financial Strategy.

## **Reasons for decision**

As part of the Department of Education (DfE) work to address long term challenges in High Needs funding within the Dedicated Schools Grant (DSG), a number of identified local authorities, including Haringey, have been invited to have a financial agreement known as a 'Safety Valve.'

The agreement will require Haringey to achieve an in year balanced budget, currently £4.6m in deficit, within five years. If achieved, the DfE will provide assistance with funds to address the cumulative deficit, currently £21.5m, subject to Ministerial approval. If continued growth in High Needs expenditure remains unmitigated, the cumulative deficit is currently estimated at £83m by 27/28 and is therefore a critical financial risk to the Council; entry into the Safety Valve programme is the best option to mitigate this risk.

The Safety Valve programme is part of the wider strategic transformation of SEND Services in Haringey with our key stakeholders within education, health, care sectors, children, young people, and their families. As part of this transformation, resources will be prioritised for children and young people with SEND which will improve overall outcomes by having a clear focus on early intervention, service improvement, reduce overall demand for EHCP's and financial pressure on the High Needs Block.

This item has been properly notified on the Forward Plan with the required 28-day notice period as set out in Part Four, Section D, Rule 13 of the constitution and complies with the 5-day notice period for agenda publication. However, the initial application to the DfE must be made by 15 September 2022. Cabinet is due to consider the item at its meeting on 13 September 2022 and this would not leave sufficient time for the ordinary call-in period. This report could not have been considered earlier due to the short timescales provided to complete the substantial work required to inform the proposals alongside initial consultation with key stakeholders. It is therefore proposed that the call-in procedure shall not apply to this decision in order to submit the application by the deadline of 15 September 2022. This would be subject to the Cabinet decision on 13 September 2022.

*Given the above, it is not practicable to comply with the call-in period requirement. The Chair of Overview and Scrutiny has agreed that the call-in procedure shall not apply to this urgent decision. This is because the decision is urgent and any delay in implementation caused by the call-in procedure would seriously prejudice the Council's or the public's interests due to the fact that Haringey will be unable to complete a submission to the Department for Education within their deadline. This decision will ensure that the deadline is met. Accordingly, the Chair of Overview and Scrutiny Committee has agreed that the decision is both reasonable in all circumstances and that it should be treated as a matter of urgency. This is in accordance with Part 4, Section H, and Paragraph 18 (a) and (b) of the Council Constitution.*

### **Alternative options considered**

The Council has previously produced a DSG Management Plan, coproduced with various stakeholders, with detailed actions in place to manage the deficit. The DSG management plan is underpinned by the High Needs Block recovery plan which is led by the Local Authority SEND service. This plan sets out a number of projects which are already in progress and subject to scrutiny at the DSG Steering Group chaired by the Director of Children's Services. Monitoring of progress is reported to the Schools Forum and SEND Executive (which has parent and carer representation) on a quarterly basis, this is also published on our SEND local offer and referenced within our SEND newsletter. Parents and carers are also represented on development sub groups delivering against a number of priorities that inform this work eg) Preparation for Adulthood, EHCP/Annual Review processes, Co-production and Health.

This plan has been further developed since the meeting with DfE and it is this revised plan which forms the basis of our initial proposal. The plan is a live document which we will continue to share with the DFE as the proposal further develops.

It is in the best interests of the Council to work towards a mutually agreed Safety Valve agreement as the ring fencing of the High Needs deficit may be removed, at which point the full deficit would have to be addressed in full in the Councils MTFs.

*Please be advised that the Chair of Overview and Scrutiny has agreed that the call-in procedure shall not apply to this decision. This is because the decision is urgent and any delay in implementation caused by the call-in procedure would seriously prejudice the Council's or the public's interests due to the fact that continued growth in High Needs expenditure remains unmitigated, the cumulative deficit is currently estimated at £83m by 27/28. Therefore, this is a critical financial risk to the Council; and entry into the Safety Valve programme is the best option to mitigate this risk. Haringey will be unable to complete a submission to the Department for Education within their deadline if the call-in period is not waived. This decision will ensure that the deadline is met. Accordingly, the Chair of Overview and Scrutiny Committee has agreed that the decision is both reasonable in all circumstances and that it should be treated as a matter of urgency. This is in accordance with Part 4, Section H, and Paragraph 18 (a) and (b) of the Council Constitution.*

#### **46. APPROVAL TO CONSULT ON A DRAFT PARKS AND GREENSPACES STRATEGY**

The Cabinet Member for Communities and Civic Life introduced the report, which sought approval to consult on a draft Parks and Greenspaces Strategy and its supporting plans.

The Cabinet Member drew attention to key aims of the new strategy – inclusion and wellbeing, climate change and sustainability, and quality of service. The existing strategy was about to expire, and the attached proposed draft strategy would start from 2023 to 2038.

Noted the new strategy's reframed approach to accessibility and inclusion, in particular response to groups that feel they have barriers to accessing the borough's parks and green spaces.

There would be an extensive consultation starting from 26 September to 27th of November.

In response to questions from Cabinet Members, the following information was noted:

- There would be an executive summary to support resident's engagement with the consultation.
- That plans in the strategy connected with the watercourse and flood risk plan, tree and woodland plan, biodiversity action plan and SINC review which designated 10 new sites of importance to nature conservation.
- Identified funding to revisit multi-play in the Bruce Castle Park and Priory Park.
- Recognised that children and young people engaged in water play. The consultation on the strategy was an opportunity to discuss modernising water play delivery and this was being co - produced with park users, including families and all community groups.
- The Council wanted to be as green as possible and there was responsibility for managing invasive species and this would need to be balanced against the desire

to eradicate certain pesticides. The Council would monitor the situation, particularly relating to the EU review of the use of glyphosate, due by the end of 2022. The Assistant Director Direct Services would also be updating information in the draft documentation regarding pesticides and assurance was provided that the use of chemicals was a continual consideration with assessments completed.

- Responding to the issue of flood risk and protecting parks from climate change, the service had the ability to discharge rainfall into existing water courses and Thames Water sewers, if a flooding situation occurred, although it was known that there was an issue with the capacity of some Thames Water sewers. There was therefore forthcoming dialogue planned with Thames Water and the Environment Agency to explore capacity issues and ensure contingency plans were effective as possible. The Council considers blue spaces in parks in conjunction with greenspaces. It is also looking to develop further sustainable drainage schemes, as set out in the Flood Water Management Investment Plan report from March 2022.

In response to questions from Cllr Cawley-Harrison, the following information was noted:

- To support the new strategy, the directorate would be applying for additional funding through the capital programme to support some of the tree planting work.
- The Council is continuing to aim to deliver 10,000 trees by 2030 using available resources in the budget, as well as seeking support for this priority from outside agencies. The aspiration is to plant 2,000 trees this financial year. Therefore, the Council is not wholly dependent on local residents through the resident funded sponsorship programme of trees, contained in the Tree and Woodland Plan, but considers this as a good initiative to top up funding. Those contributions are welcomed and would continue to be sought.
- The information in Appendix 5, under proposed charging policy, for tennis courts to become chargeable at peak times was incorrectly worded and would be amended. The wording would indicate that there was no charging for use of tennis courts in the borough at any time in accordance with the previous commitment made to residents.

Subject to amendments to Appendix 5, making clear that there would not be a charge for use of tennis courts in the borough,

## **RESOLVED**

1. To approve the draft Parks and Greenspaces Strategy and the other plans identified in para 1.1 for consultation.
2. To delegate authority to the Assistant Director Direct Services, in conjunction with the Cabinet Member for Communities and Civic Life, to make minor amendments to the draft documents and to agree the final consultation materials.
3. To note that the consultation period will commence in the week beginning the 26<sup>th</sup> September 2022 and end at least eight weeks later on Sunday 27<sup>th</sup> November 2022.



## **Reasons for decision**

Previous strategic documents have all expired and therefore this means the borough has no agreed strategy for the management, improvement and enhancement of the parks and greenspaces in the borough.

The documents have the support of many stakeholders who collaborated with the Council to identify the priorities, needs and aspirations which are embodied in the new Parks and Greenspaces Strategy and its supporting plans, policies, and standards.

The Parks and Greenspaces Strategy is aspirational, seeking to make the parks and greenspaces in the borough truly inclusive for the whole community in Haringey. If achieved, then everyone will have the opportunity to benefit from the uplift in their wellbeing, have spaces that have adapted to climate change and enjoy a quality experience for all.

Funding and sustaining the outcomes hoped for in this strategy will always be a challenge in the current local government climate. However, as has been witnessed in Haringey on numerous occasions, starting from a position of collaboration can achieve much greater outcomes.

## **Alternative options considered**

The only other option would have been to not produce a new strategy or the supporting plans. This would have weakened the Council's position. There would have been no clear policy framework within which Councillors and officers could work. Decisions and opportunities would have to be weighed against their merits and not in relation to the agreed strategic aims and objectives. Without a strategy, the Council is in a weaker position to bid for external funding.

## **47. APPOINTMENT OF A PROGRAMME WIDE SALES AND MARKETING AGENT TO SUPPORT THE HOUSING DELIVERY PROGRAMME**

The Cabinet Member for Council Housebuilding, Placemaking, and Development introduced the report which sought approval for the appointment of a sales and marketing agent identified through competitive tendering to provide a variety of services in relation to the homes that the Council would build for market sale in order to cross-subsidise the delivery of a new generation of council homes for local residents.

It was noted that the appointment for sales and marketing agent services was capped at a maximum of £3.9 million over five years.

The Cabinet Member continued to outline the following issues which supported the need to take the decision forward:

- High demand for council homes coupled with commitment to delivering high quality council homes and to enable viable delivery, there had been access to

GLA grants and borrowing but in addition, there needs to be efficient market sales of private homes.

- Assurance that the contract level was the maximum expenditure and decision did not mean that the Council would be spending the full amount.
- Council did not have expertise for sales and marketing homes and the provider would be able to provide efficiencies and consistency of branding.
- This was not an exclusive agreement, and the Council could use local estate agents as well for smaller purchases.

In response to questions from Cllr Cawley-Harrison, the following information was noted:

- That the absolute maximum expenditure would be £3.9m as set out in the report. The estate agency services would be on a commission basis for each home sold and this was included in this figure, with the percentage commission set out in the exempt report.
- There are no current plans for increase in the numbers of private homes provided to ensure viability.
- This decision was a necessity to ensure that each housing delivery scheme, as it went forward, was financially viable, meeting the overall objectives of the housing delivery programme.
- That in regard to the query on fees, section 6.17.1 – 6.17.7 of the report provided this information. In summary, this set out that £499,000 was for the consultancy items and the rest of expenditure was on fixed fee basis. The additional £3.4m expenditure was on a percentage fee basis and there would need to be a progression of sales to reach the £3.9m figure set out.
- This was a competitive percentage fee offer, of which the detail was set out in exempt part of report. If a different agreement had been sought on a site-by-site basis, this would not have been as competitive as the fixed fee offer for the Council.
- The Council did not have a large sales programme to take forward of private homes but some individual large schemes, such as Ashley road depot and some later regeneration programmes, would have a higher concentration of homes that required marketing and local sales agents would struggle with these schemes.

Following consideration of the exempt information, it was

## **RESOLVED**

To approve that a contract be awarded to the tenderer named in the exempt part of the report, who has been identified through a competitive procurement exercise as the sales and marketing agent for the Council's housing delivery programme for a value of £3,431,062 to provide services as specified at 6.17 for a five year period; and authorise the Director of Placemaking and Housing in consultation with the Head of Legal and Governance to enter into the contract with the appointed tenderer.

## **Reasons for decisions**

The Council needs to maximise its returns from the market sale element of its housing delivery programme to provide the required financial support for its ambitious programme aimed at delivering new council homes of the highest quality for the

borough's residents. Currently around 370 new homes for sale are planned for the period of the proposed sales and marketing agency contract and we anticipate that this number may rise over the coming years as proposals for further sites are developed and brought into the Council's Housing Delivery programme.

The Council has never marketed and sold homes on a commercial basis, and it has no existing expertise or capacity to do it effectively.

Unlike most other boroughs, we do not currently have a substantial private sales or shared ownership programme. We are currently forecasting 16% of the homes that we deliver to be for private sale and have an extremely limited and historic shared ownership programme. In addition, the sales programme is concentrated within a few of our higher value projects – which means that while we have moments of very high demand – we do not have a sustained pipeline to justify regular sales activity. All of this mitigates against the establishment of an in-house team – as we would not have the required level of activity to sustain it over a period.

We are therefore proposing the appointment of a specialist-marketing agent. The Council has carried out a competitive procurement exercise to identify the most appropriate option. This procurement is for a non-exclusive sales agency appointment, which means that the Council can still choose to procure and appoint alternative agents if necessary or appropriate for specific private sale projects, particularly where we may want to take a more localised approach. Similarly, it does not preclude the Council choosing to develop a private sales specialism in-house in future if our private sales or shared ownership pipeline grows.

Based on the tender returns, the winning tenderer provided the most competitive tender return from a cost, quality and programme perspective demonstrating value for money for the Council.

### **Alternative options considered.**

The Council could try to deliver Council homes for Council rent without cross subsidising them through homes for market sale. This has been rejected because the Council's first priority is to deliver as many high-quality Council homes at Council rent as possible. It is not currently financially viable to do this without an element of cross-subsidy, even allowing for maximising the amount of available public grant funding. Homes for market sale provide the maximum cross-subsidy possible with the fewest number of homes that are not let at Council rent. The Council's Housing Revenue Account (HRA) business plan allows for providing the minimum amount of new non-Council rent homes to ensure long-term financial viability of the Council's rented stock.

The Council could carry out the marketing and sales activities itself. This option was rejected because the Council does not have the existing specialist expertise, resources, or capacity to do this effectively. To develop the required in-house capacity, a significant financial investment would need to be made to attract candidates with the right qualifications, in a competitive jobs market. This process would take a prolonged approval period internally and a lengthy recruitment timeframe. There would then need to be a period of bedding in the team, it would take

a significant amount of time to build the contacts, resources and local market knowledge.

As previously set out, the Council does not have a large enough sales programme to justify the mobilisation of an in-house team described above, given that the vast majority of the homes within the Haringey development programme are for council rent, with practically no shared ownership and a relatively modest number of homes for sale.

Our programme is also somewhat inconsistent, with private sales mostly concentrated on a small number of large sites. This means that there will be times over the coming years where there will be a significant resource requirement and other times when the requirement will be virtually non-existent.

The Council could solely procure the services on a site-by-site basis. This option was rejected for the following reasons:

- The intention is that the Council develops an overarching sales and marketing approach and 'brand' for the new homes being developed for private sale, which will provide consistent messaging and clearly communicate to potential buyers the link between the home sales and local investment in the borough, improving neighbourhoods and providing affordable housing.
- A single provider can achieve efficiencies from a resource management perspective.)

However, the tender is clear that the agency services are being commissioned on a non-exclusive basis. If it is felt the winning tenderer is not suited to provide agency services to certain sites, the Council can appoint an alternative provider and are not bound to use the successful tenderer for all sales and marketing services. A number of our smaller private sales sites may lend themselves to a more localised approach. As noted above, the Council may choose to procure local agents for specific sites where this may be appropriate.

The Council could have attempted to procure from an external framework. This option was rejected, as there is not a framework which has a robust list of tenderers on it which the Council felt would lead to a competitive tender process and/or complement the needs of the housing delivery programme.

#### **48. MINUTES OF OTHER BODIES**

##### **RESOLVED**

To note the minutes of other bodies.

#### **49. NEW ITEMS OF URGENT BUSINESS**

There were no items of urgent business.

#### **50. EXCLUSION OF THE PRESS AND PUBLIC**

##### **RESOLVED**

That the press and public be excluded from the meeting for the consideration of agenda items 16 to 18 as they contained exempt information as defined in Section 100a of the Local Government Act 1972; Paragraph 3 – information relating to the financial or business affairs of any particular person (including the authority holding that information; Paragraph 5 – information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.

**51. EXEMPT - APPOINTMENT OF A PROGRAMME WIDE SALES AND MARKETING AGENT TO SUPPORT THE HOUSING DELIVERY PROGRAMME**

The Committee considered the exempt information.

**52. EXEMPT - MINUTES**

**RESOLVED**

To confirm and sign the exempt minutes of the meeting held on 19 July 2022 as a correct record.

**53. NEW ITEMS OF EXEMPT URGENT BUSINESS**

There were no new items of exempt urgent business.

CHAIR: Councillor Peray Ahmet

Signed by Chair .....

Date .....